

**AGRANA Investor Relations:** www.agrana.com/en/ir



AGRANA Beteiligungs-AG **CEE Investor Conference 2022 | Vienna** 

**Erste Group** 



#### **CONTENTS**

- 1 Introduction & Business overview
- 2 Strategy, Management
- War in Ukraine, COVID-19
- 4 Focus on ESG
- 5 Segment overview: Fruit, Starch and Sugar
- Financials Q1 2021|22
- 7 Outlook 2022|23



# AGRANA GROUP INTRODUCTION & BUSINESS OVERVIEW



#### AGRANA GROUP

#### EVERYONE KNOWS "WIENER ZUCKER"...















#### STRATEGIC POSITIONING B2B

#### WE ALL CONSUME AGRANA (PRODUCTS)

At the beginning there is always agriculture...







AGRANA refines agrarian raw materials...



AGRANA supplies the Big Names...



confectionery, beverage, fermentation industries, food retailers; paper, textile, pharmaceutical industries; feed industry; dairy, ice-cream, bakery industries and many more



We all consume AGRANA every day without noticing it...







- Fruit juice concentrates customers are fruit juice and beverage bottlers and fillers
- Fruit preparations are special customized products for
  - the dairy industry,
  - the baked products industry,
  - the ice-cream industry.

- AGRANA produces starch and special starch products
- Starch is a complex carbohydrate which is insoluble in water. Starch is used in food processing e.g. as thickener and for technical purposes e.g. in the paper manufacturing process
- Bioethanol is part of our starch business

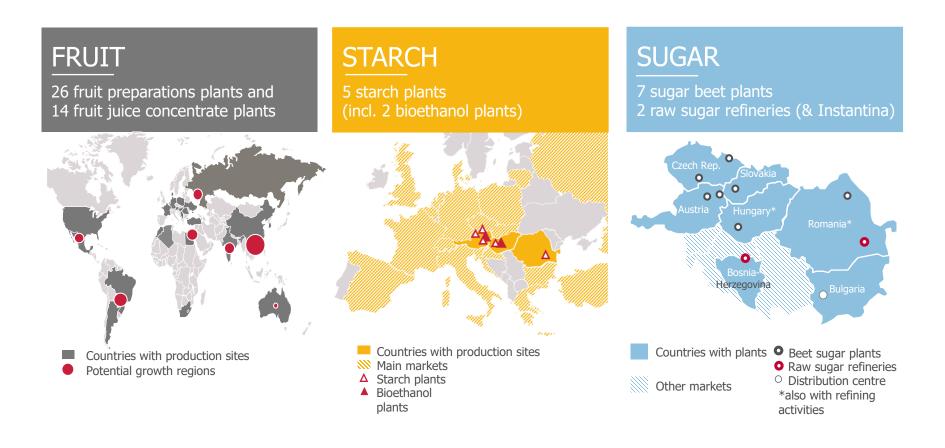
#### Sugar is sold

- to consumers via the food trade and
- to manufacturers: e.g. soft drinks industry, confectionery industry, fermentation industry, other food and beverage industries



#### 55 PRODUCTION SITES WORLDWIDE

#### SEGMENTATION BY SEGMENT

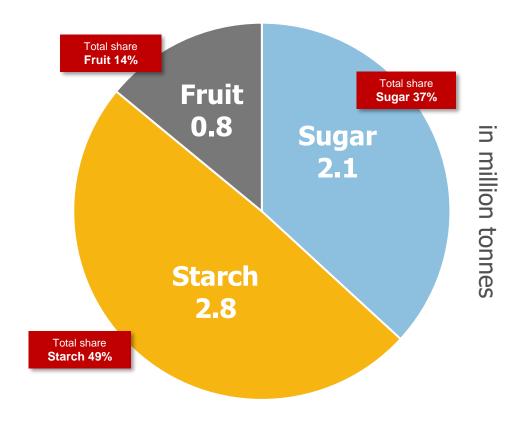




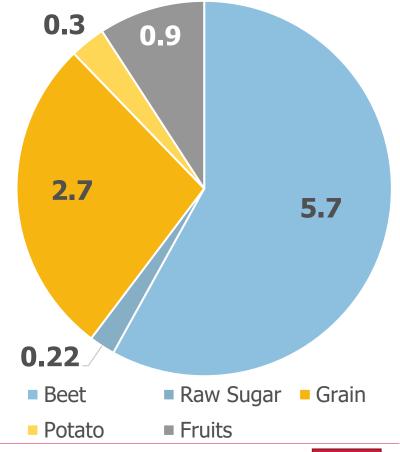
#### AGRANA GROUP

#### VOLUMES - PROCESSED AND SOLD (2021|22)

#### Sales: 5.7 million tonnes



### Raw materials processed: 9.8 million tonnes

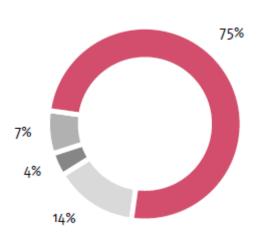




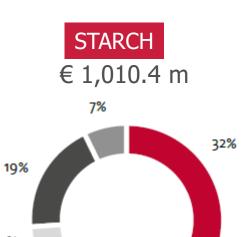
#### REVENUE BY PRODUCT GROUP (2021|22)

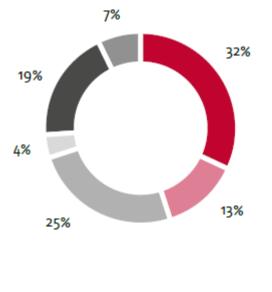
#### **FOCUS ON FOOD**





- Fruit preparations (dairy and non-dairy)
- Fruit juice concentrates
- Other juice core products (compounds, NFC, fruit wines, etc.)
- Fruit reselling, frozen fruits, etc.

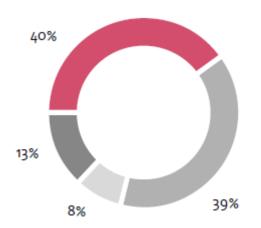




- Native and modified starches
- Saccharification products
- Alcohol and ethanol
- Other core products (dairy and instant products, long-life potato products, etc.)
- By-products (protein products, DDGS, gluten, etc.)
- Others (soy, dried beet pulp, etc.)







- Sugar: Resellers
- Sugar: Industrial customers
- By-products (molasses, beet pulp, etc.)
- Others (products
  - of INSTANTINA, seed, services, etc.)

H1 2022|23

#### KEY FIGURES - "PRELIM" OVERVIEW 6

#### Revenue: € 1,792.3 million

+25.8%; H1 2021|22: € 1,424.4 million

#### Operating profit¹: € 86.5 million

+111.0%; H1 2021|22: € 41.0 million

#### Results of equity-acc. JVs<sup>2</sup>: € 13.5 million

+121.3%; H1 2021|22: € 6.1 million

#### **Exceptional items: (€ 88.9) million**

> -1,000%; H1 2021|22: (€ 2.3) million

#### **EBIT: € 11.1 million**

-75.2%; H1 2021|22: € 44.8 million







H1 2021|22

55
Production sites

H1 2022|23

 $<sup>^{\</sup>rm 1}$  Before any exceptional items and results of equity-accounted JVs.

 $<sup>^{\</sup>rm 2}$  Including impairments of assets and goodwill in the Fruit segment.



#### H1 2022|23

#### IMPAIRMENT OF € 91.2 BURDENS EBIT

#### Operational results better than expected in H1 2022 | 23

- One of the drivers of the strong operational performance was the improvement in ethanol operations
- It was also possible to return the Sugar segment to profitability
- Besides the ongoing war in Ukraine and the volatility on energy and commodity markets, the rising costs of capital in particular necessitated an impairment test of the cash generating unit Fruit to coincide with the end of the first half year (31 August 2022)
- This resulted in non-cash impairments of assets and goodwill in the amount of € 91.2 million on EBIT



#### AGRANA GROUP

#### **HISTORY - MILESTONES**

#### **FOUNDING**

#### 50% ACOUISITION

In the Hungarian corn starch und Isoglucose mill HUNGRANA

#### **EXPANSION**

of the company's presence in the area of fruit preparations in the Middle East and Africa with plants in Cairo|Egypt and Johannesburg | South Africa

**OPENING** of the wheat starch plant Pischelsdorfl Austria

#### **EXPANSION**

Of market position in Asia through the acquisition of the Indian fruit processing plant SAIKRUPA Fruit Processing Pvt. Ltd.

2016

#### **OPENING**

of packaging stock and logistics hub in KaposvárlHU

#### **ACQUISITION**

of the American organic distribution company Marroquin Organic International

#### **OPENING**

of the Betaine plant in Tulln|Austria (joint venture with Amalgamated Sugar Company)

1988

of AGRANA Beteiligungs-AG

> 1989 1990

PARTNER-

Germany's

Südzucker AG

SHIP

with

1991

**INITIAL PUBLIC** 

OFFERING (IPO)

of AGRANA Beteiligungs-AG

2003

2008

**OPENING** 

bioethanol

Pischelsdorfl

facility in

Austria

Of the

**DEVELOPMENT** 

of the third business

segment, Fruit, with

preparations and fruit

the areas of fruit

iuice concentrates

#### 2010-2011

2012

**MERGER** 

Austria

of AGRANA Juice

Ybbstaler Juice

GmbH and the

brand AUSTRIA

Holding GmbH and

launch of the new

**EXPANSION** 

2013 2014

of the new **AGRANA** Research & Innovation Center (ARIC) in Tulln|Austria

#### **OPENING**

2015

#### **OPENING**

> 2018

**EXPANSION** 

of the company's

presence of fruit

preparations in Algeria

shares in Elafruits SPA

by acquiring 49% of

of a second fruit preparation plant Changzhou|China

2017

#### **EXPANSION**

of the wheat starch plant in Pischelsdorf | Austria

#### **EXPANSION**

> 2019 > 2020 > 2021

of market position in Asia through the acquisition of the japanese fruit processing of TAIYO Kagaku Co. Ltd.

#### 1990-2008

**EXPANSION** of the sugar and starch segments through acquisitions in Bosnia-Herzegovina, Bulgaria, Romania, Slovakia, the Czech Republic and Hungary

#### JUICE

of the company's presence in the area of fruit preparations with a fourth US-plant in Lysander | USA

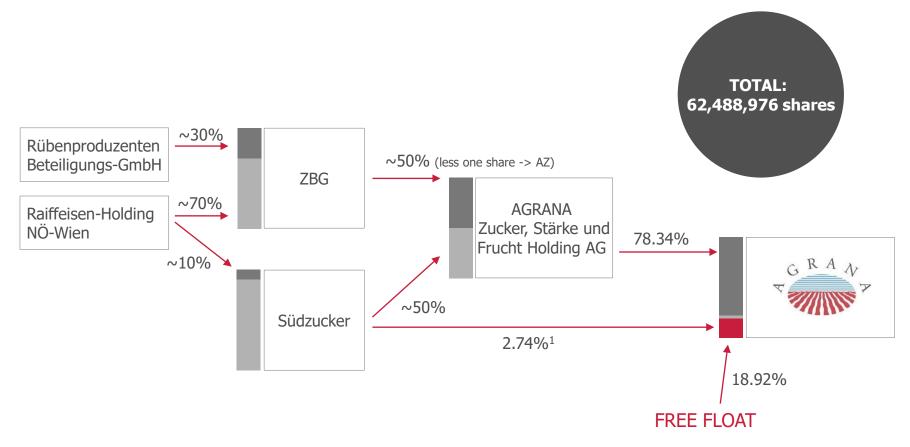
#### **EXPANSION**

of market position in South America through the acquisition of 100% of the share in Main Process S.A., a producer of fruit preparations in Argentina



#### **CURRENT STATUS**

#### SHAREHOLDER STRUCTURE



<sup>&</sup>lt;sup>1</sup> Directly held by Südzucker



#### **AGRANA GROUP**

## MANAGEMENT STRATEGY



#### AGRANA GROUP

#### MANAGEMENT BOARD



**CFO Stephan Büttner** 

- Finance
- IT
- Mergers & Acquisitions
- Legal
- Compliance
- Purchasing
- Investor Relations
- Responsibility for the Fruit segment



**CEO Markus Mühleisen** 

- Strategy and economic policy
- Quality management
- Sales
- Human Resources
- Public Relations and Communications
- Responsibility for the Sugar segment



**CTO Norbert Harringer** 

- Production / Investments
- Raw Material
- Research and Development
- Responsibility for the Starch segment



Ingrid-Helen ArnoldInternal Auditing



- Strong crisis management
- Drive performance
- Continue organisational and culture change
- Develop long-term strategies



#### AGRANA FACES THE CHALLENGES OF THE FUTURE

AGRANA at the intersection of three major issues of our time



Feeding a growing world population



#### GOOD PROGRESS ON STRATEGIC AGENDA

- Working on all five focus areas
- Strong foundation; significant upside potential in all divisions
- In-depth strategic business review well underway





#### **AGRANA GROUP**

## WAR IN UKRAINE COVID-19



#### WAR IN UKRAINE





#### WAR IN UKRAINE

- AGRANA in Ukraine since 1997 / 800 employees\*
- Two sites in Vinnitsa (300 km SW of Kiev) for production of fruit preparations and fruit juice concentrates
- Agricultural production plant in Luka
- Product sales largely in Ukraine

#### **Current situation**

- After the outbreak of war, production was stopped for the time being
- Currently depending on the latest security situation – limited production in order to fulfill orders for regional customers





<sup>\*</sup>Average number of full-time equivalents employed during FY 2021|22



#### AGRANA FRUIT RUSSIA

- AGRANA's presence in Russia is exclusively in the Fruit segment
- Production of fruit preparations in Serpuchov, about 100 km south of Moscow
- 300 employees\*
- Sales of products in Russia and other CIS countries



- Task as supplier of essential staple foods and obligation as employer continues to be fulfilled -> therefore, no withdrawal planned at present
- AGRANA backs politically imposed sanctions against Russia
- In addition, investment freeze decided
- Monitoring of further developments and ongoing reassessment of involvement in Russia

<sup>\*</sup>Average number of full-time equivalents employed during FY 2021|22



#### WAR IN UKRAINE

#### FINANCIAL EXPOSURE IN UKRAINE AND RUSSIA

€000		Revenue	% of Group	Total assets	% of Group	FTEs	% of Group
Ukraine	2021 22	40,463	1.4%	29,029	1.1%	801	9.2%
Russia	2021 22	60,040	2.1%	28,999	1.1%	289	3.3%
Ukraine & Russia	2021   22	100,503	3.5%	58,028	2.2%	1,090	12.5%
Ukraine	2020 21	34,972	1.4%	31,570	1.3%	809	9.1%
Russia	2020 21	52,585	2.1%	36,383	1.5%	285	3.2%
Ukraine & Russia	2020 21	87,557	3.4%	67,954	2.7%	1,094	12.4%



#### **COVID-19 PANDEMIC**

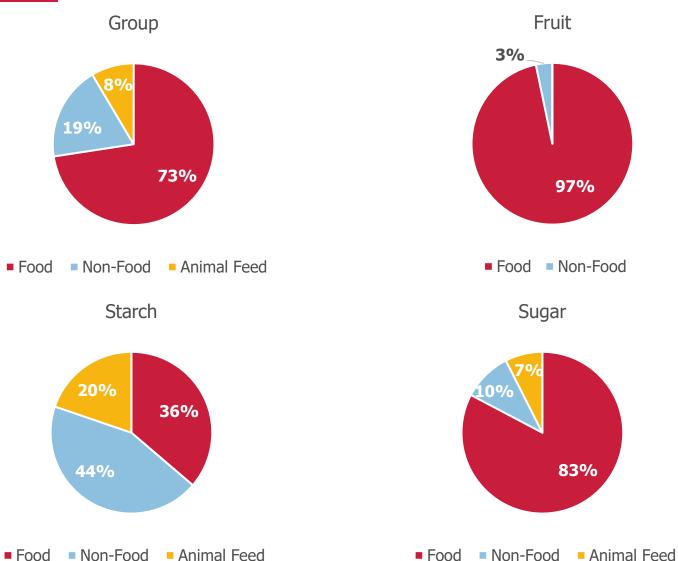
#### AGRANA – PART OF CRITICAL INFRASTRUCTURE

- As a food producer, AGRANA is regarded as being a part of "critical infrastructure"
- The continuation of AGRANAs production activities safeguards supplying the population with food and feed products (and also jobs)
- By coordinating future actions on a daily basis and taking prudent decisions, AGRANA is living up to its responsibility as a food product supplier
- Health and safety are of paramount importance to AGRANA in this context



#### FOCUS ON FOOD (REVENUE IN 2021|22)

#### REVENUE SPLIT FOOD VS NON-FOOD







## AGRANA FOCUS ON ESG

#### **AGRANA Sustainability:**

https://www.agrana.com/en/sustainability





#### AGRANA'S UNDERSTANDING OF SUSTAINABILITY

Balance of economic, environmental and social responsibility

#### AT AGRANA, WE ...

- utilise almost 100% of the raw materials employed and use lowemission technologies to minimise impacts on the environment
- respect all our stakeholders and the communities where we operate
- engage in long-term partnerships







## AGRANA'S CORE SUBJECTS ALONG THE VALUE CHAIN











#### RAW MATERIAL PROCUREMENT

Environmental and social criteria in the sourcing of agricultural raw materials

#### ECO-EFFICIENCY OF OUR PRODUCTION

Environmental and energy aspects of production

#### **OUR EMPLOYEES**

Labour practices and human rights of employees

#### PRODUCT RESPONSIBILITY

Product responsibility and sustainable products

#### **COMPLIANCE**

#### **Sustainability Reporting:**

- Acc. to GRI integrated in AGRANA's annual reports since 2012|13
- Taking TCFD recommendations into account since 2019|20







#### ECO-EFFICIENCY OF OUR PRODUCTION

#### EFFICIENT USE OF RESOURCES

#### Efficient use of agricultural raw materials

#### 98.6 – 99.9% use of agricultural raw materials

AGRANA's high utilisation rate reflects:

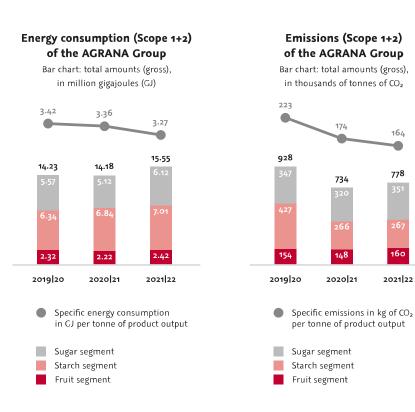
- The efficient use of raw materials
- As well as its technological innovativeness and product development capabilities
- Efficient use of raw materials is an economic imperative and a way of practicing corporate social responsibility
- Reduction of waste

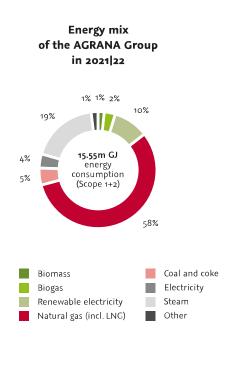




#### ECO-EFFICIENCY OF OUR PRODUCTION

#### ENERGY USE, EMISSIONS & ENERGY MIX







#### REPLACING FOSSIL ENERGY SOURCES!



- AGRANA is committed to the goal of a CO<sub>2</sub>-neutral production (Scope 1 + 2) by 2040
- First step by 2025 | 26: 25% reduction of emissions (from 928,000 t  $CO_2$  in the 2019 | 20 base year) includes the following measures:
  - A package of measures for switching to electricity from renewable sources, which started with the purchase of external green electricity in Austria in the 2020|21 financial year
  - The phase-out of coal as an energy source at the last two coal-fired sugar production sites in Sered', Slovakia, and Opava, Czech Republic (latest by 2025|26)
  - On-going implementation of energy efficiency measures in all business segments
- From 2026 | 27, focus on energy recovery from low-protein raw material residues (e.g. AGRANA's sugar factory in Kaposvár, Hungary)
- Investment requirements by 2040: about € 400 million to avoid the greenhouse gas emissions generated in AGRANA's production (Scope 1+2)
- Goal by 2050: CO<sub>2</sub> neutrality (Scope 1 + 2 + 3)
- Scope 3 emissions account for 83% of our corporate carbon footprint: development
  of measures together with stakeholders and farmers in the supply chain to reduce
  emissions



#### PRODUCT RESPONSIBILITY AND SUSTAINABLE PRODUCTS

#### **GMO-FREE & ORGANIC PRODUCTS**

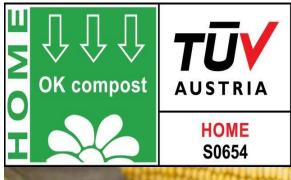
- AGRANA does not make products anywhere in the world that require GMO labelling under local laws (for example, in the EU under Reg. EC No 1829/2003 and 1830/2003)
- AGRANA offers certified GMO-free products in the Fruit segment (esp. in the US), in the Starch business and the Sugar segment (e.g. "Wiener Zucker")
- AGRANA has the necessary certifications in its plants and supply chain to be able to fill customer needs for organically made foods, feeds and other products





## BIOPLASTICS FROM THERMOPLASTIC STARCHES REPLACE REGULAR PLASTIC

- Thermoplastic starches form the basis for compound products for the use in applications, such as film extrusion and injection moulding
- 100% home-compostable without leaving microplastic residues
  - Decay time: 6 months
  - Biodegradable time: 12 months









#### PRODUCT RESPONSIBILITY AND SUSTAINABLE PRODUCTS

#### STARCH SPECIALITIES

- Starch products replace ingredients of fossil origin! (e.g. Green Glues)
- Focus on highly refined specialty products
- Focus on organic and GMO-free starches and Clean Label products
- Specialty starches for the paper, textile, cosmetics, pharmaceutical and building materials industries





#### PRODUCT RESPONSIBILITY AND SUSTAINABLE PRODUCTS

## COMPLETE UTILISATION POTATO - POTATO FIBRE

- A potato starch dryer and a potato fibre dryer in Gmünd (AT) generate
  - Added value processing the previously unused byproduct "potato pulp" into potato fibre for use in the food industry
- Potato fibre can be used in many ways in food:
  - Reduction of energy density (carbohydrates & fat)
  - Dietary fibre enrichment & prebiotic effect
  - Increased dough yield
  - Texture improvement for meat products
  - Improved freshness and crispness in bread and bakery products





FRUIT





# FRUIT SEGMENT - BUSINESS MODEL

#### FRUIT PREPARATIONS

- Based on mostly frozen fruits
- Tailor-made customer products (several thousand recipes worldwide)
- Customers: dairy, bakery and ice cream industry
- Shelf life of the fruit preparation ~6 weeks -> necessity to produce regionally

### FRUIT JUICE CONCENTRATES

- Based on fresh fruits
- Production in the growing area of the fruits (water content and quality of the fruits don't allow far transports)
- Customers: bottling industry
- Shelf life of fruit juice concentrates
   2 years -> can be shipped
   around the world















# FRUIT PREPARATION – WHAT IS IT ABOUT?



... most important ingredient of fruit preparations

- Frozen (IQF or block)
- Aseptic
- Purees
- Concentrates



... sweetens and supports taste and durability

- Crystal sugar
- Liquid sugar (syrup)
- Other sweeteners
- Thickeners create a good mouthfeel and prevent emulsions
  - Pectins
  - Starch
  - Guar, Xanthan, ...



optional flavors and colours for an even fruitier taste and an intense colour

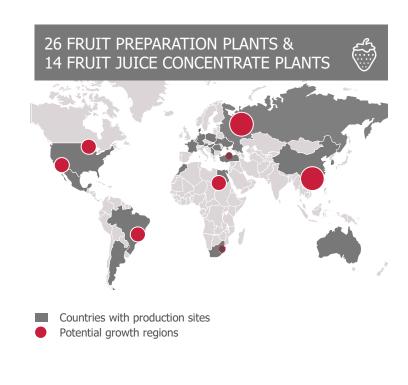


#### FRUIT PREPARATIONS

- World Market Leader in Fruit preparations global market share > 35%
- The emerging markets are overall showing good market growth rates, while the market's sales volumes of fruit preparations in Europe and the US are stagnating at a high absolute level

#### FRUIT JUICE CONCENTRATES

- Largest producer of fruit juice concentrates in Europe (AUSTRIA JUICE)
- In general, optimisation measures taken in previous years show their positive effects
- Customer portfolio extended and new markets





# **Fruit segment**

- Fruit preparations: politically and economically tense global situation is creating widespread uncertainty among consumers and thus influencing many of the consumption trends (naturalness, sustainability, health, pleasure and convenience)
- Fruit juice concentrate: customer call-offs have risen steadily since the third quarter of 2021|22



#### FRUIT SEGMENT - Q1 2022|23

# RAW MATERIALS AND PRODUCTION



## Fruit preparations

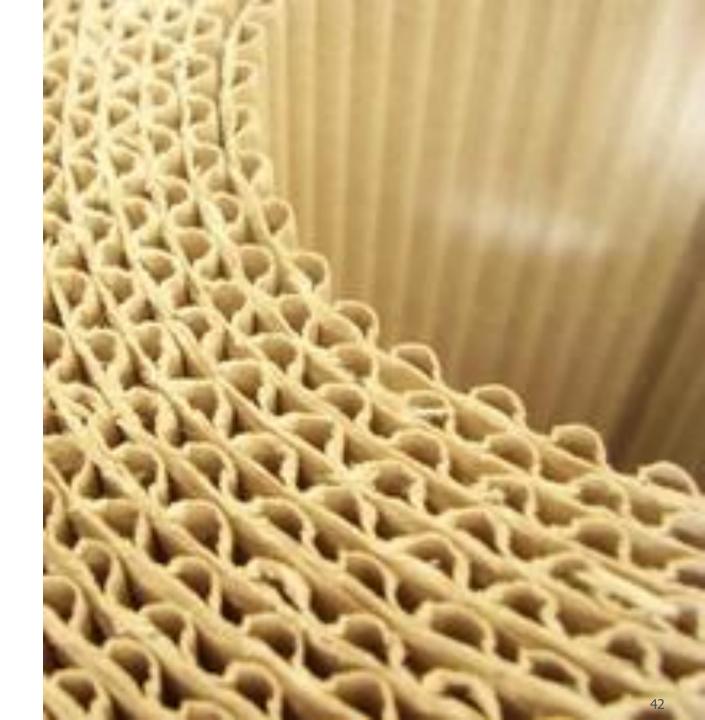
- Harvest of strawberries, the most important fruit for FP, was completed in June 2022 in Egypt, Morocco, Spain and Mexico
- Low harvest volumes in Egypt and generally higher production and logistics costs led to a purchase price increase
- AGRANA was able to fully contract for the planned strawberry quantities
- In Q1 2022|23, AGRANA purchased about 99,000 tonnes of raw materials for the FP activities

# **Fruit juice concentrates**

- For the 2022 berry juice processing season that has just begun, availability of raw materials is expected to be good
- For apples, the most important fruit in the juice concentrate business, good availability is expected for the 2022 campaign in all relevant crop production regions

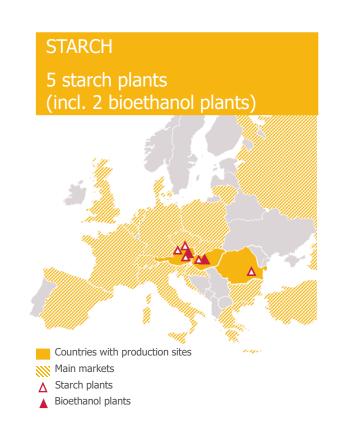


# STARCH



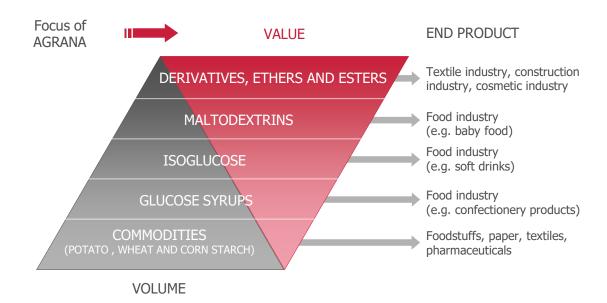


- Austrian production sites:
  - Potato starch factory in Gmünd
  - Corn starch plant in Aschach
  - Wheat starch & bioethanol plant in Pischelsdorf
- Operational management and coordination of international holdings in Hungary and Romania
- The bioethanol business also forms part of the Starch segment
- Focus on highly refined speciality products
- Innovative, customer-driven products supported by application advice
- Leading position in organic and in GMO-free starches for the food industry





# SPECIALISATION STRATEGY



#### **FOOD**

- Growth in products from special raw materials (market leadership)
- Growth in starch derivatives for fruit preparations
- Growth in "high care"-starches

#### **NON-FOOD**

- Growth in (special applications for) paper, textile & cardboard industry
- Innovation and market leadership in
  - Special applications for construction industry
  - Adhesive (sack adhesive)
- Growth in cosmetics industry



# AGRANA BIOETHANOL ACTIVITIES

# PISCHELSDORF (Austria)

- Total investment: € 125 million
- Capacity: up to 240,000m³ (= 190,000 tonnes)
- Production start: June 2008
- Raw material base: wheat, corn and sugar beet thick juice\*
- By-products: up to 190,000 tonnes of ActiProt© (animal feed)

# **HUNGRANA** (Hungary)

- Investment volume: ~ € 100 m (50% share held by AGRANA: ~ € 50 m)
  - for grind increase from 1,500 to 3,000 tonnes/day
  - for isoglucose capacity increase due to quota increase
  - for bioethanol expansion
- Capacity: up to 187,000 m³
- Conclusion of expansion programme: July 2008
- Raw material base: corn





\* in the meantime also B+C starches



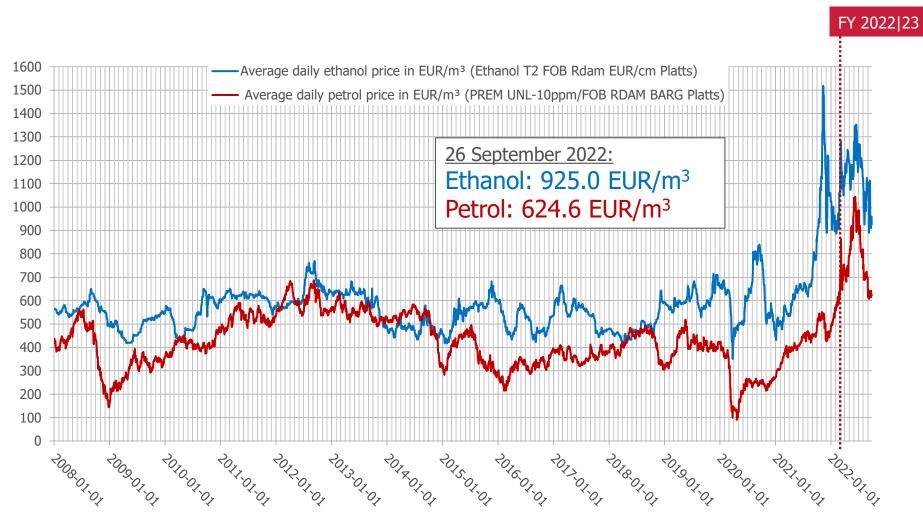
# **Starch segment**

- Raw material and energy costs, which already skyrocketed last year, reached new historic highs in the first quarter of 2022|23, leading to the re-evaluation and renegotiation of existing annual contracts with customers
- After strong quotations in the past financial year, ethanol prices were also significantly higher in Q1 2022|23 than in the prior-year comparative period



#### 1 JANUARY 2012 - 26 SEPTEMBER 2022 (EUR)

# ETHANOL AND PETROL PRICES





#### STARCH SEGMENT - Q1 2022|23

# RAW MATERIALS AND PRODUCTION

#### **Corn and wheat**

- The purchasing of feedstock for the starch plants in Aschach, Austria (corn) and Pischelsdorf, Austria (wheat) from the 2021 crop was almost fully completed
- In the bioethanol activities, the grain and corn purchases for the plant in Pischelsdorf were largely secured until up to the new crop
- At the plant in Hungary (HUNGRANA; 100%), a total of about 1.05 million tonnes of corn is expected to be processed in 2022|23

#### **Potatoes**

For the 2022 crop year, for **potato starch**, contracts were signed to grow approximately 222,000 tonnes of (regular and organic) industrial starch potatoes (prior year: 252,000 tonnes)



#### FY 2022|23 1 January 2006 – 29 September 2022 (EUR) Daily MAIZEEURNOV2; M.WHEATEURDEC2 02.01.2006 - 29.09.2022 (PAR) Line; MAIZEEURNOV2; Trade Price(Last) 29.09.2022; 337,75; -1,25; (-0,37%) Wheat (Paris) Line; M.WHEATEURDEC2; Trade Price(Last) 29.09.2022; 352,00; -1,75; (-0,49%) -400 29 Sept. 2022: 352.0 EUR/t Corn (Paris) 29 Sept. 2022: -300 337.8 EUR/t -260 -240 -220 -200 -180 -160 -140 -120 Auto 2011 2012 2013 2015 2017 2020 2022 2000 2010 2020



# SUGAR





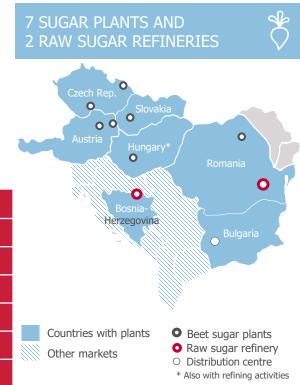
#### BENEFIT FROM THE STRONG MARKET POSITION IN CEE AND SEE

# AGRANA SUGAR SINCE THE END OF QUOTAS

- CEE area will continue to be a "sugar deficit region" (AGRANA is located in these main deficit areas)
  - Complexity in logistics and costs from Western Europe are somehow a protection of intra-EU imports
  - Defend and extend existing market share in CEE
- AGRANA has established long-term relationships with key sugar producers in the LDCs and ACPs (duty-freeimports)
- Uncertain market development requires continuous flexibility
- High volatility

	POSITION
Austria	#1
Hungary	#1
Czech Republic	#2
Slovakia	#2
Romania	n/a
Bosnia and Herzegovina	n/a
Bulgaria	n/a

**MARKET** 





## Sugar segment

- The present expectation in the market is that world sugar prices in SMY 2022|23 will remain well supported at a high absolute level, mostly due to inflation and particularly to the high energy costs
- **EU market prices are likely to continue to rise sharply** in the coming weeks and months, especially in the deficit regions, where the supply of sugar appears to range from very tenuous to insufficient

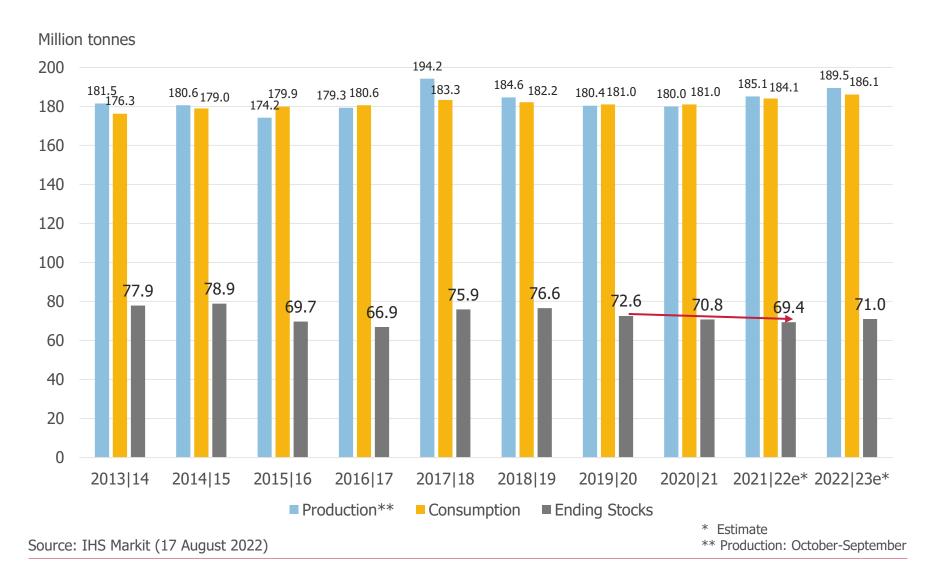


# **SUGAR QUOTATION**





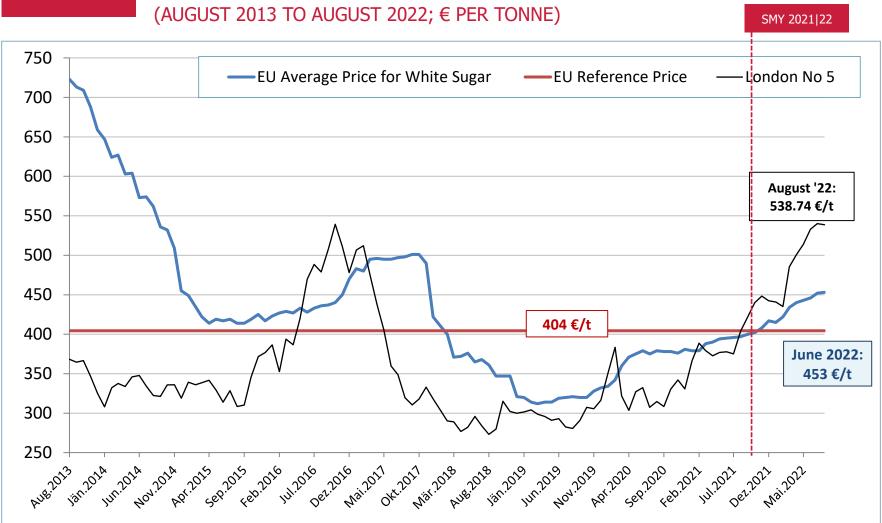
# WORLD SUGAR PRODUCTION & CONSUMPTION





#### SUGAR PRICE REPORTING

# MONTHLY EU AVERAGE PRICES



Source: European Commission (as of 7 September 2022) and IEG Vantage (as of 29 September 2022)



#### SUGAR SEGMENT - Q1 2022|23

# RAW MATERIALS AND PRODUCTION



- **Sugar beet production area contracted** with farmers by the AGRANA Group in the 2022 crop year is about 74,000 hectares (prior year: approximately 86,000 hectares); of this, about 1,600 hectares represents contracts for organic production
- Total sugar beet planting acreage thus fell by about 14% across the Group as a whole, with a smaller reduction of about 6% in Austria, the most important country for beet production
- Largest percentage decreases in the area under beet were in Romania (-34%) and Hungary (-18%)
  - The main reasons for the decline in beet acreage are attractive sales prices for competing crops (such as corn, soybeans and wheat) and higher fertiliser prices
- At the beginning of April, the betaine crystallisation plant had to be shut down due to a lack of raw materials, triggered by the war in Ukraine



Q1 2021|22

# CONSOLIDATED FINANCIAL STATEMENTS (CONDENSED)

#### **AGRANA Key Figures:**

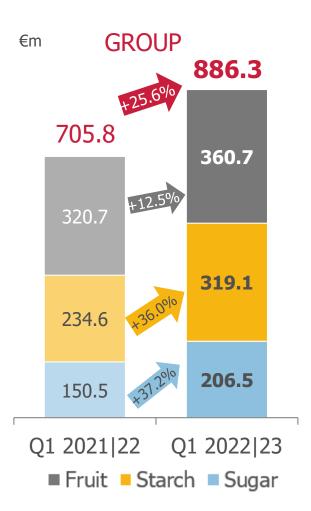
https://www.agrana.com/en/ir/key-figures-agrana-group/key-figures





#### Q1 2022|23 VS PRIOR YEAR

# REVENUE BY SEGMENT



#### **FRUIT**

 Revenue both in the fruit preparations and fruit juice concentrate businesses rose for price reasons

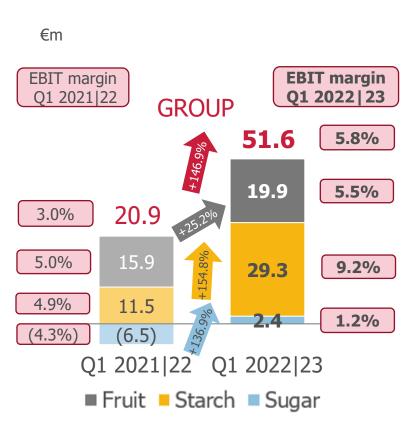
#### **STARCH**

- Overall higher sales prices due to significant increase in raw material and energy costs
- Most significant driver of the revenue growth in Q1 2022|23 was the dramatic increase in ethanol prices (which are based on Platts quotations)

#### **SUGAR**

- Reasons were both markedly increased sales volumes and significantly higher selling prices
- Revenue growth especially with resellers was substantial (with additional consumption due to refugees from Ukraine), but the trend in the industrial sector was also good





#### **FRUIT**

- Earnings in fruit preparations were moderately below the prior year's level; deterioration was attributable mainly to a mixed business performance in the Europe region (including Ukraine) and Asia-Pacific
- A very significant jump in profit in the fruit juice concentrate business was powered by the improved contribution margins for apple and berry juice concentrate from the 2021 crop

#### **STARCH**

- Main reasons for this were the high-margin ethanol business and the fact that prices of input materials generally were still hedged
- Earnings contribution of the equity-accounted HUNGRANA group rose from € 2.7 million to € 4.3 million; unusually high raw material prices for Hungary were more than offset by higher ethanol sales prices

#### **SUGAR**

- Marked a pronounced improvement from the loss of the yearearlier period
- Significantly increased margins (especially in the spot business) thanks to an improved sales price environment
- For the AGRANA-STUDEN group, EBIT in the 2022|23 financial year is expected to be the best in the history of this joint venture



# CONSOLIDATED INCOME STATEMENT

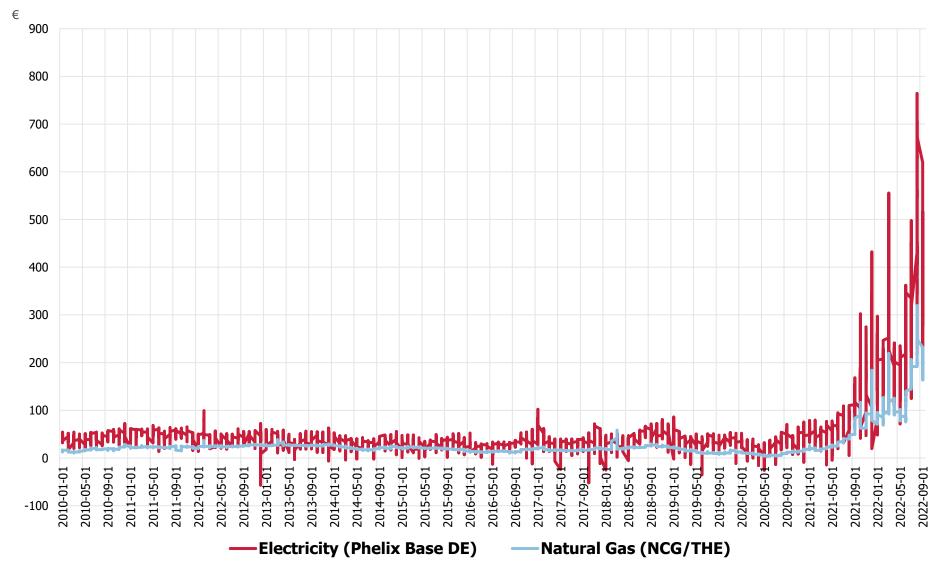
€m (condensed)	Q1 2022   23	Q1 2021 22	Change
Revenue	886.3	705.8	+25.6%
EBITDA <sup>1</sup>	72.1	44.8	+60.9%
Operating profit before except. items and results of equity-accounted JV	44.9	18.7	+140.1%
Share of results of equity-accounted JV	6.6	2.2	+200.0%
Exceptional items	0.1	0.0	-
EBIT	51.6	20.9	+146.9%
EBIT margin	5.8%	3.0%	+2.8pp
Net financial items	(5.8)	(3.8)	-52.6%
Profit before tax	45.8	17.1	+167.8%
Income tax expense	(9.7)	(5.0)	-94.0%
Profit for the period	36.1	12.1	+198.3%
Attributable to shareholders of the parent	34.1	12.7	+168.5%
Earnings per share	€ 0.55	€ 0.20	+175.0%

 $<sup>^{</sup>m 1}$  EBITDA represents operating profit before exceptional items, results of equity-accounted joint ventures, and operating depreciation and amortisation.



#### PRICE DEVELOPMENT (JANUARY 2010 - SEPTEMBER 2022)

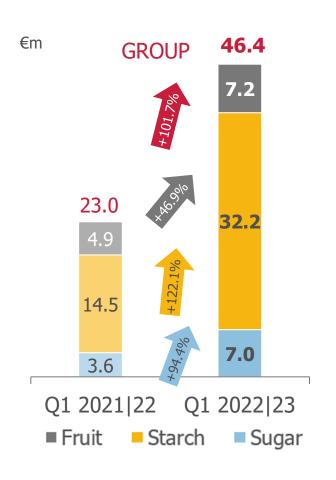
# **ELECTRICTY AND NATURAL GAS**

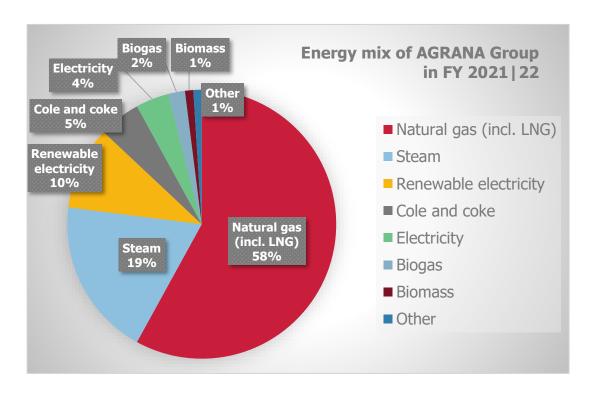




#### TOTAL AND BY SEGMENT

# ENERGY COSTS IN Q1 2022 23







# NET FINANCIAL ITEMS | TAX RATE

€m	Q1 2022 23	Q1 2021 22	Change
Net interest expense	(2.0)	(1.9)	-5.3%
Currency translation differences	(2.6)	(1.2)	-116.7%
Other financial items	(1.2)	(0.7)	-71.4%
Total	(5.8)	(3.8)	-52.6%
€m	Q1 2022 23	Q1 2021 22	Change
Profit before tax	45.8	17.1	+167.8%
Income tax expense	(9.7)	(5.0)	-94.0%
Tax rate	21.2%	29.2%	-8.0pp



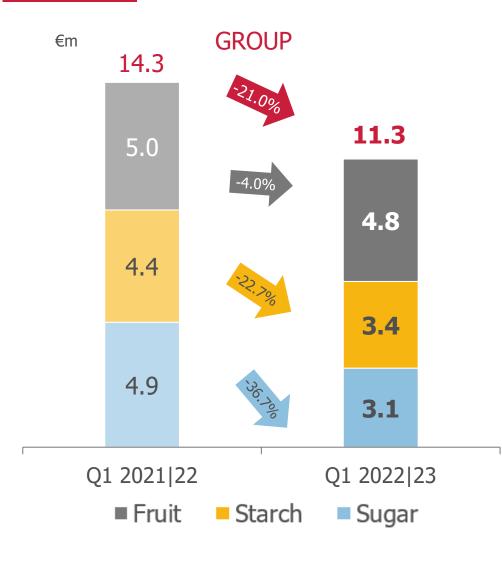
# CONSOLIDATED CASH FLOW STATEMENT

€m (condensed)	Q1 2022 23	Q1 2021 22	Change
Operating cash flow before changes in working capital	68.9	44.5	+54.8%
Changes in working capital	(84.7)	(97.9)	+13.5%
Interest received and paid and income tax paid, net	(6.4)	(7.1)	+10.1%
Net cash (used in) operating activities	(22.2)	(60.5)	+63.3%
Net cash (used in) investing activities	(9.8)	(16.7)	+41.3%
Net cash from financing activities	14.5	54.0	-73.1%
Net (decrease) in cash and cash equivalents	(17.5)	(23.2)	+24.6%



#### MOST IMPORTANT PROJECTS IN THE GROUP

# INVESTMENT OVERVIEW



# Q1 2022|23

#### **FRUIT**

- Dachang, China (new laboratory)
- Mitry-Mory, France (new stainless steel containers)
- Brecksville, Ohio (construction of the new US headquarters)

#### **STARCH**

- Aschach, Austria (corn processing)
- Aschach and Gmünd, Austria (wastewater treatment)

#### **SUGAR**

- Sered', Slovakia (beet storage)
- Buzău, Romania (conversion of packaging plants)



#### **ENERGY**

# SUPPLY SECURITY - HEATING OIL AS A SHORT-TERM ALTERNATIVE TO NATURAL GAS

- AGRANA and its sites are part of the energy-intensive industry
- Security of supply: Switch to extra-light heating oil to ensure continuity of production, especially during campaigns
  - Installation of heating oil burners for steam generation at all Austrian sites
  - In the event of a natural gas outage, production can be maintained with some restrictions
  - Delivery of approx. 40,000 tonnes of heating oil by rail and truck (October to March)
  - Will replace more than 450,000 MWh gas during critical winter period





# **CONSOLIDATED BALANCE SHEET**

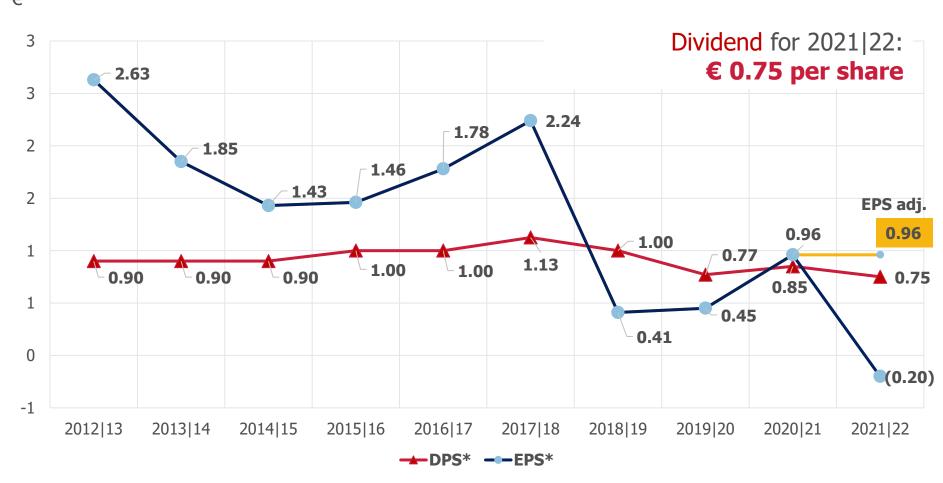
€m (condensed)	31 May 2022	28 Feb 2022	Change
Non-current assets	1,130.6	1,135.0	-0.4%
Current assets	1,522.0	1,508.6	+0.9%
Total assets	2,652.6	2,643.6	+0.3%
Equity	1,352.1	1,281.5	+5.5%
Non-current liabilities	466.6	477.5	-2,3%
Current liabilities	833.9	884.6	-5.7%
Total equity and liabilities	2,652.6	2,643.6	+0.3%
Equity ratio	51.0%	48.5%	+2.5pp
Net debt	561.9	532.0	+5.6%
Gearing	41.6%	41.5%	+0.1pp



- AGRANA is committed to a predictable, reliable and transparent dividend policy that is geared to continuity.
  - The dividends are based on the result as well as on the Group's cash flow and debt situation, while simultaneously maintaining a solid balance sheet structure.
  - Moreover, AGRANA also takes current events such as the war in Ukraine and the anticipated future development of business into account in its dividend policy.



# DIVIDEND AND EARNINGS PER SHARE



**Dividend yield** (based on the closing share price at the last balance sheet date): **4.5%** 

\*EPS and DPS adjusted; after the four-for-one stock split performed in July 2018, all EPS and DPS values are based on the number of shares out-standing at 28 February 2022, which was 62,488,976.



# FINANCIAL OUTLOOK

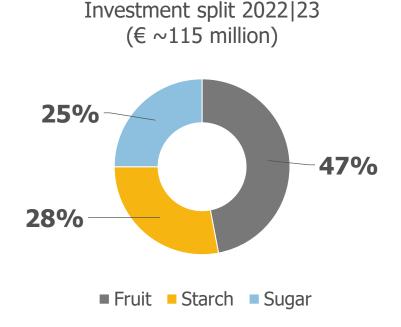




- The guidance of a very significant increase (by more than +50%) in consolidated EBIT in the full financial year 2022|23 remains valid despite the asset and goodwill impairment charge (EBIT 2021|22: € 24.7 million)
- The above guidance is based on assumptions that the war in Ukraine remains regional, physical supplies of energy and other commodities are sustained and that the sharp rises in prices, particularly in the commodities and energy sectors, can be passed on in revised customer contracts



- Total investment across the three business segments in the 2022|23 financial year, at approximately € 115 million
- Expected to exceed the 2021|22 level, but to be below this year's budgeted depreciation of about € 120 million

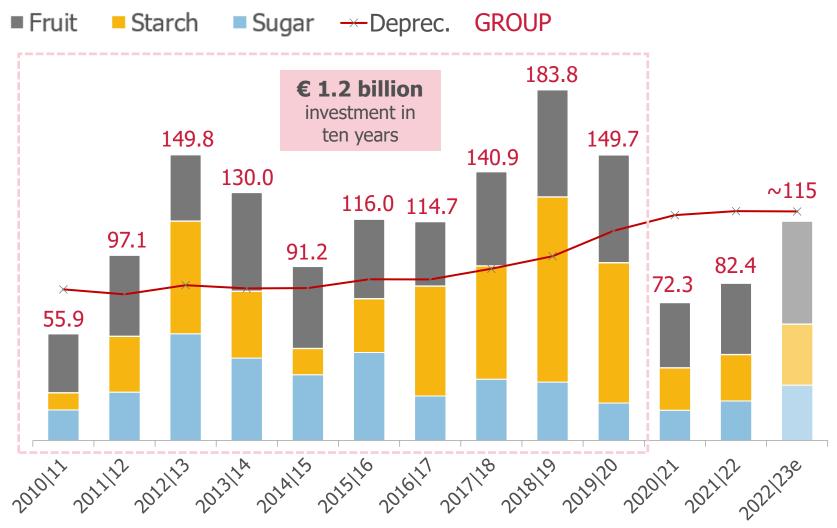




#### INVESTMENT FOR SUSTAINABLE GROWTH

# CAPEX EVOLUTION

€m





#### **13 October 2023**

# Results for first half of 2022 | 23

12 January 2023

Results for first three quarters of 2022|23

17 May 2023

Results for full year 2022|23 (annual results press conference)

27 June 2023

Record date for Annual General Meeting participation

6 July 2023

Results for first quarter of 2023|24

7 July 2023

Annual General Meeting in respect of 2022|23

12 July 2023

Ex-dividend date

13 July 2023

Record date for dividend

14 July 2023

Dividend payment date

#### **AGRANA Financial Calendar:**

https://www.agrana.com/en/ir/ir-calendar





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Quantitative definitions of selected common modifying words used:

Modifier	Visualisation	Numerical rate of change
Steady	<b>→</b>	0% up to +1%, or 0% to -1%
Slight(ly)	<b>∌</b> or <b>¥</b>	More than +1% and up to +5%, or more than -1% and up to -5%
Moderate(ly)	↑ or ↓	More than $+5\%$ and up to $+10\%$ , or more than $-5\%$ and up to $-10\%$
Significant(ly)	↑↑ or ↓↓	More than +10% and up to +50%, or more than -10% and up to -50%
Very significant(ly)	<b>↑↑↑</b> or <b>↓↓↓</b>	More than +50% or more than -50%